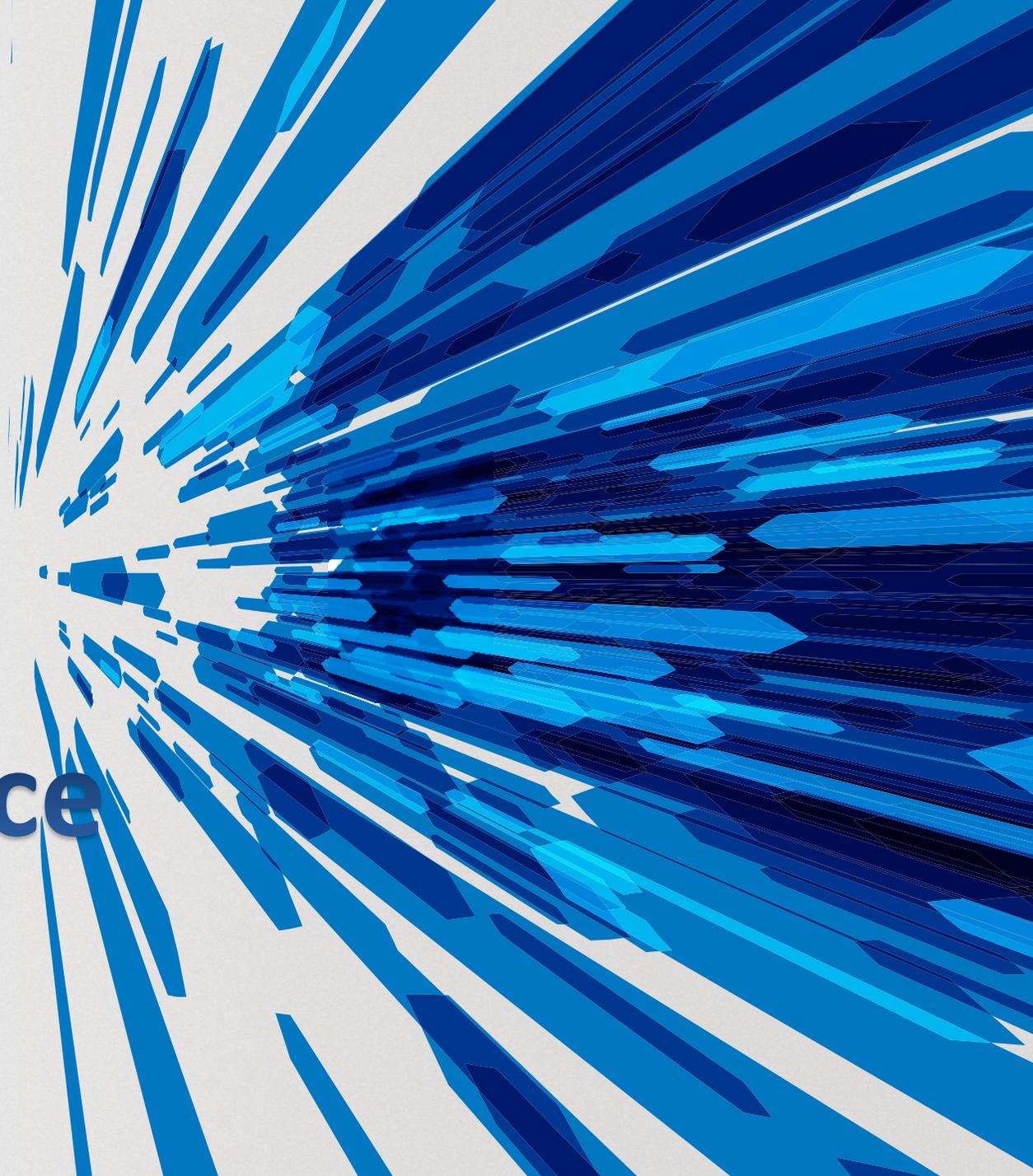




Delphi Construction Co., Ltd.
Stock Code:2530

2021 Institutional Investor Conference



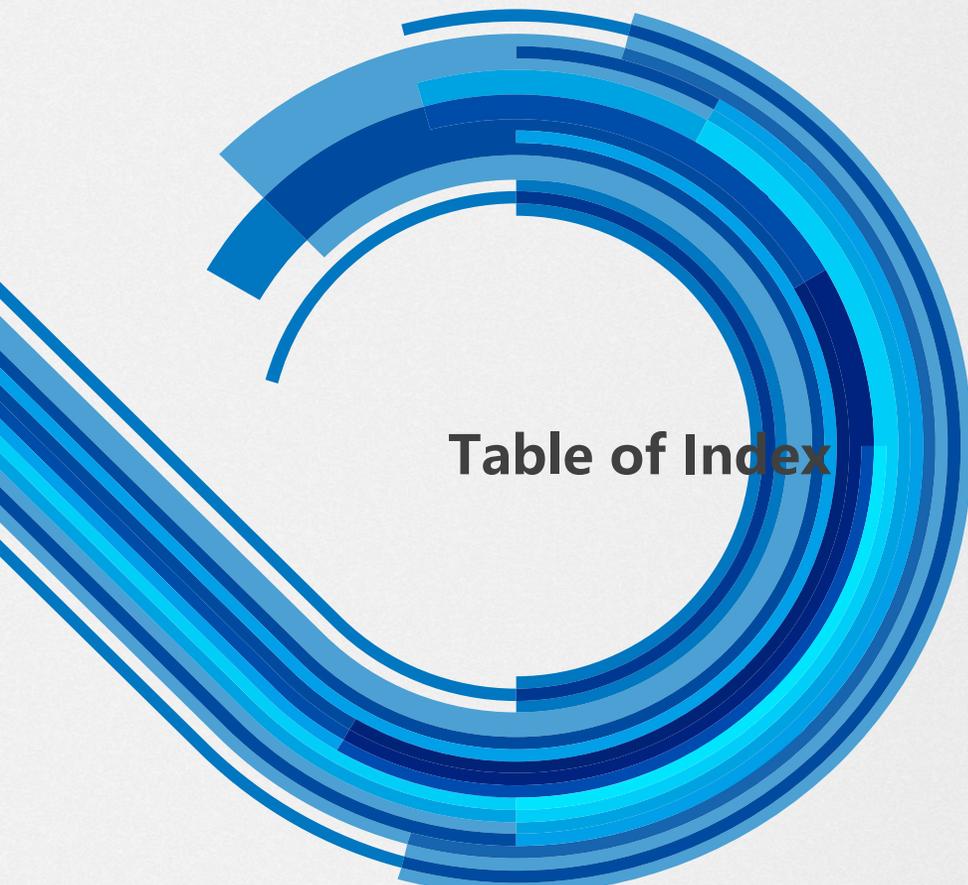


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Disclaimer

The estimated information referred in this presentation and the simultaneous release of relevant information is based on Delpha Construction's information derived from the Company data and the overall economic development.

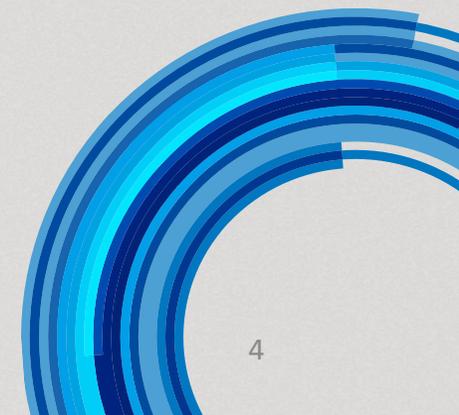
Such estimated information will be subject to risks, uncertainties and inferences that will be partly out of our control and the actual results may differ materially from these estimated information. This may be due to various factors including but not limited to the increase in raw material costs, market demand, changes in various policies and ordinances, the financial and economic conditions and other risks beyond Delpha Construction's control.

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Delpha Map





Delpha

Established in December, 1960

- IPO in October, 1995
- Capital NT\$1,153,000,000
- January 2021
- Capital NT\$5,207,000,000
- October 2021
- Capital NT\$7,207,000,000





Huachien Development Co., Ltd.

Date of Establishment: March, 2021

Capital: NT\$122,500,000

Achievement:

- Dahua Zhoujei
- Qinqxi A Section
- Qinqxi B Section
- Lejie A Section
- Shalu New Station





Huachien Development Co., Ltd.

Date of Establishment: June, 1998

Capital: NT\$312,000,000

Achievement: Urban Renewal Projects on
Taiyuan Road

Base Area: 742.63 Ping

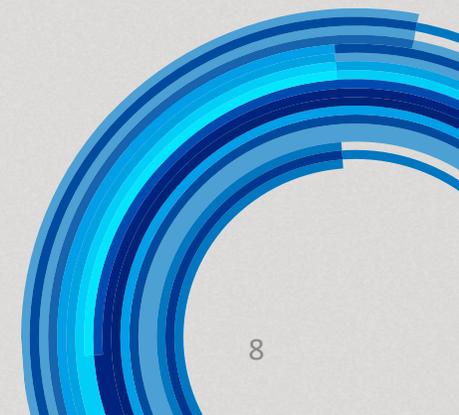
Type of Development: Urban renewal in co-
construction mode with ownership change

Progress: Business proposal and change of
ownership are submitted altogether

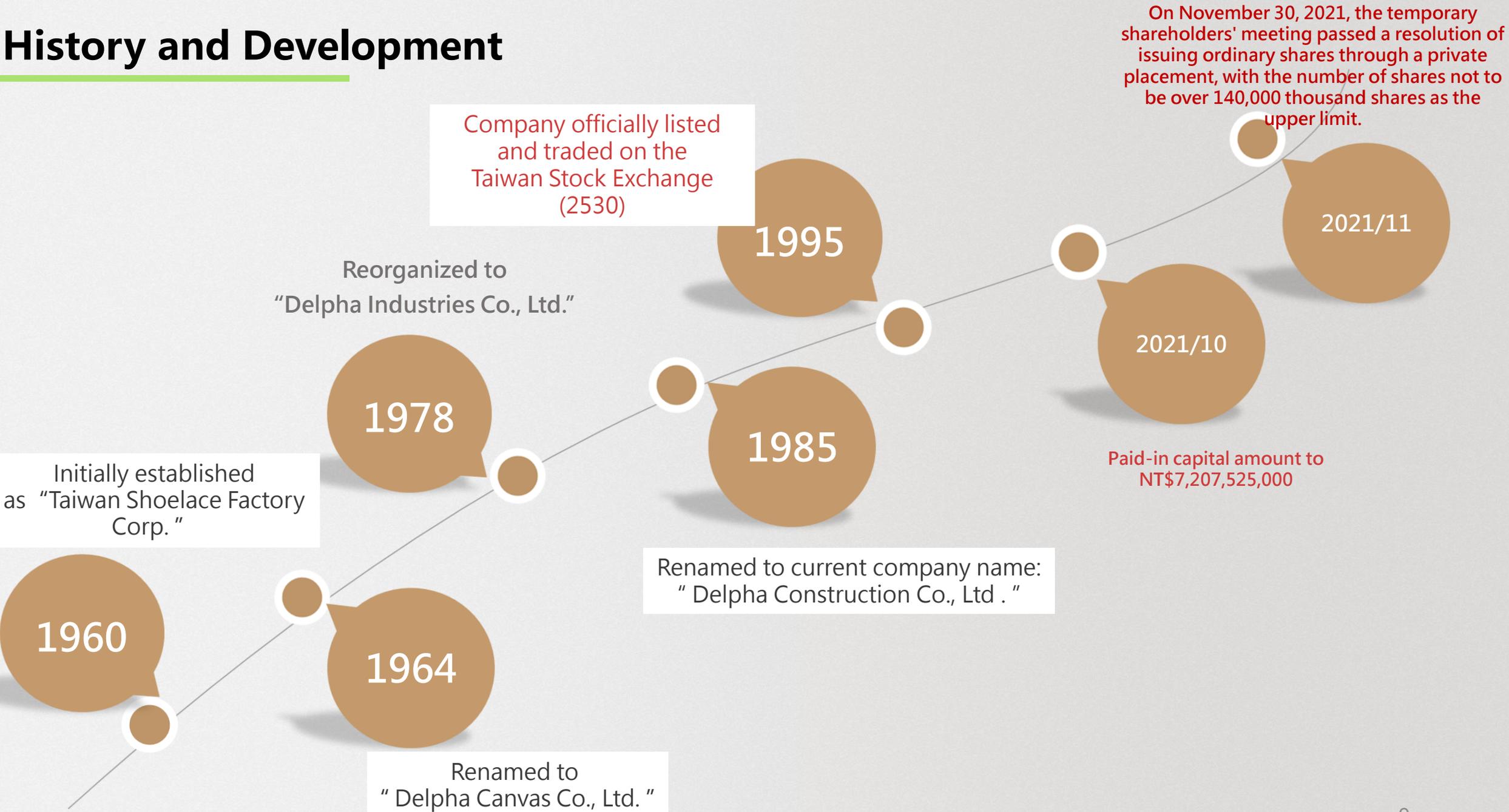




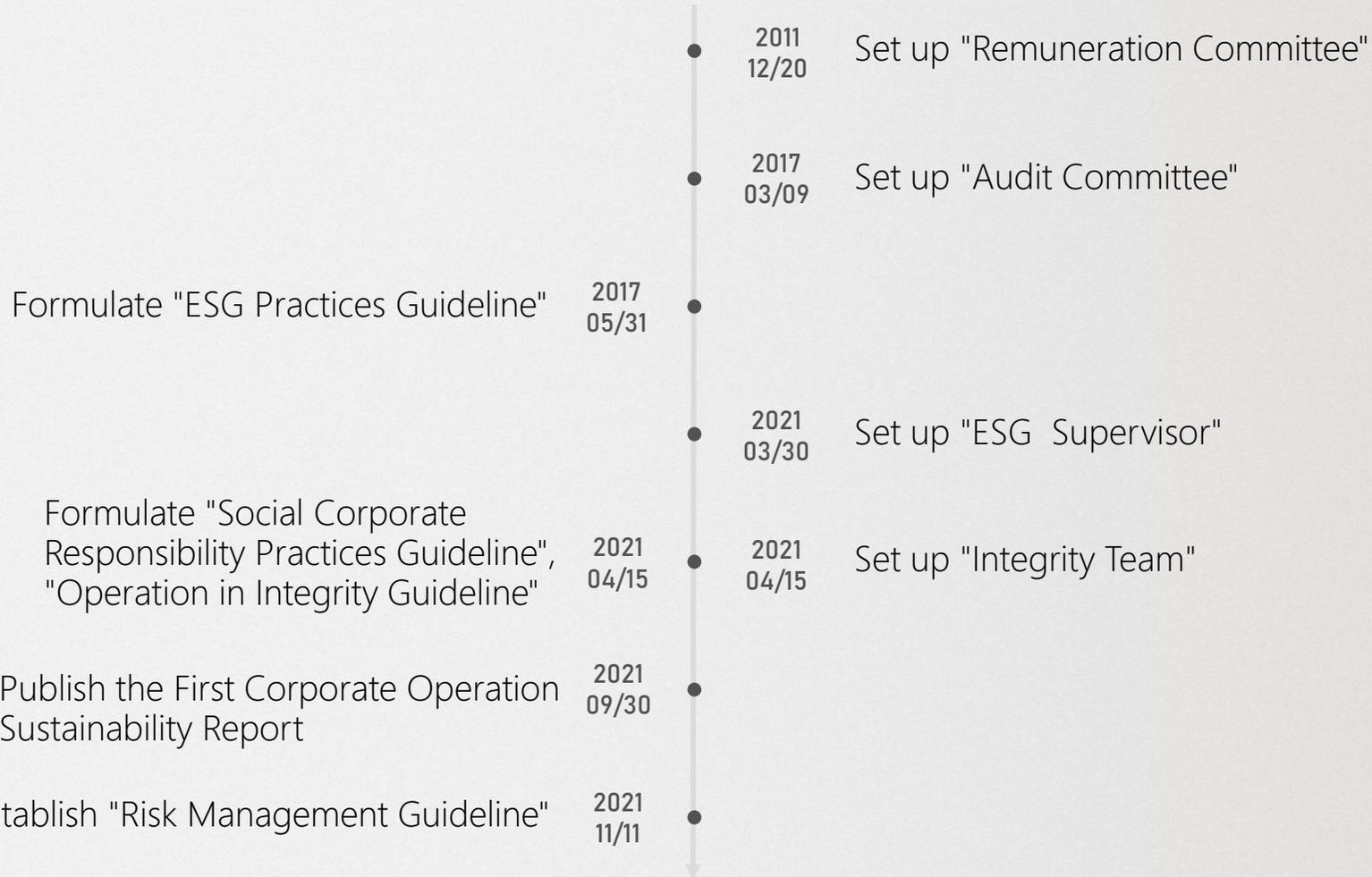
Business Overview

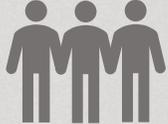


History and Development



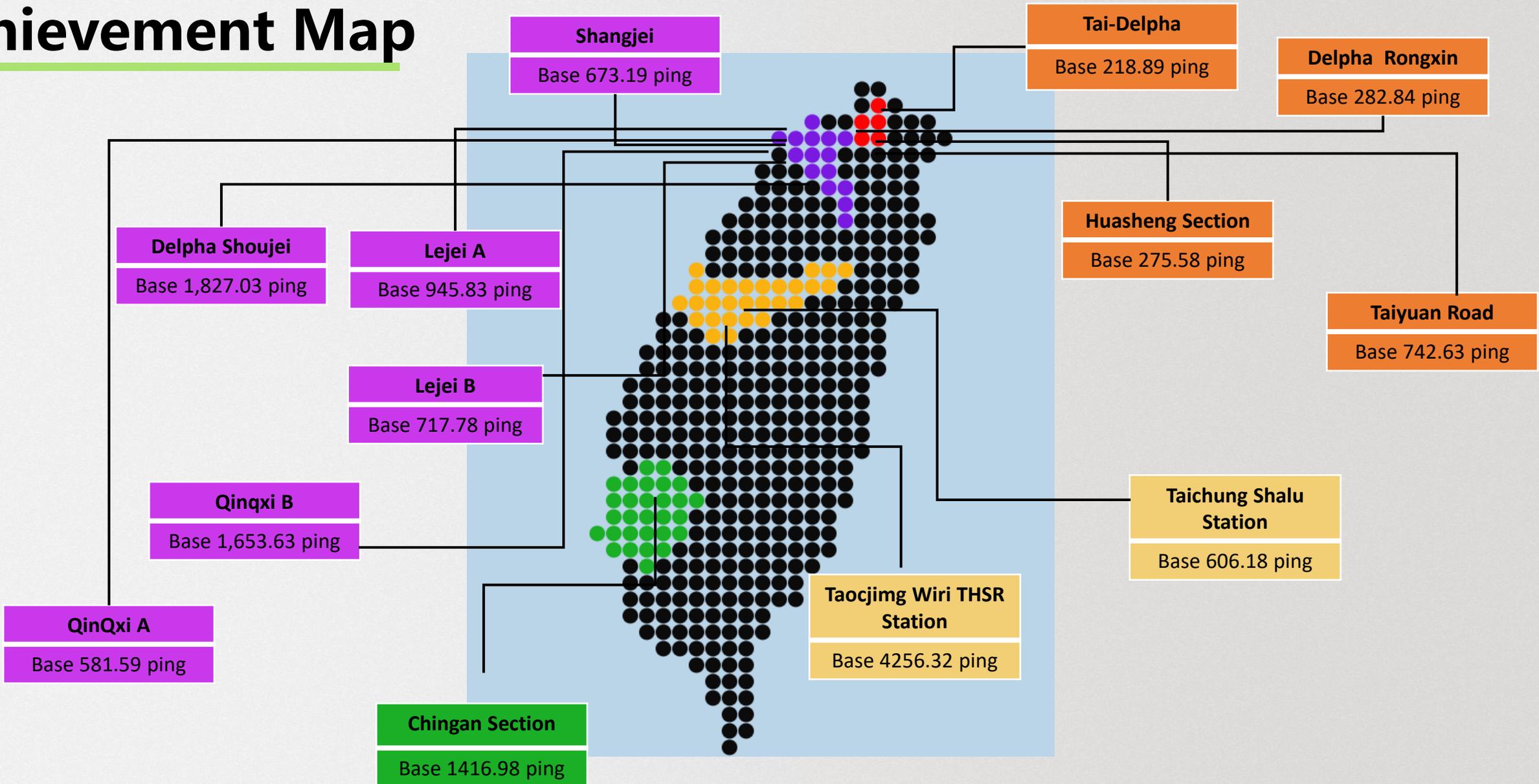
ESG Roadmap



| |  The Board |  Audit Committee |
|-----------------|--|--|
| 2020 | 8 sessions | 7 sessions |
| 2021 till today | 13 sessions | 7 sessions |
| Attendance Rate | 100% | 100% |



Achievement Map

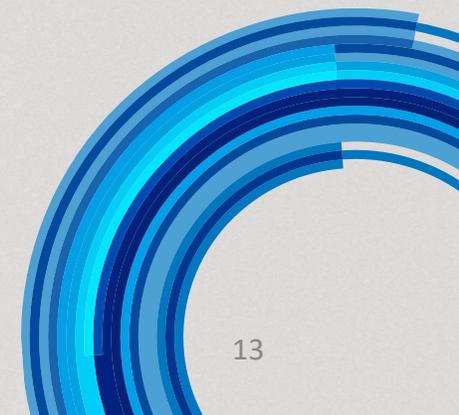


Completion Forecast

| Construction Project | District/Area | Method | Total Amount of Sales (Hundred Million) | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |
|----------------------------------|---------------|-------------------|--|------|------|------|------|------|------|------|
| Delpha Rongxin | Taipei | Co-construction | 4.34 | Q1 | | | | | | |
| Tai Delpha | Taipei | Self construction | 15.69 | Q3 | | | | | | |
| Delpha Shoujei | Taoyuan | Co-construction | 34.83 | | Q1 | | | | | |
| Qinqxi A | Taoyuan | Self construction | 11.61 | | Q1 | | | | | |
| Lejei A | Taoyuan | Co-construction | 22.17 | | Q2 | | | | | |
| Qinqxi B | Taoyuan | Self construction | 35.06 | | | Q1 | | | | |
| Taichung Shalu New Station | Taichung | Self construction | 7.54 | | | Q1 | | | | |
| Shangjei Section | Taoyuan | Self construction | 15.24 | | | Q2 | | | | |
| Lejei B | Taoyuan | Self construction | 16.99 | | | Q4 | | | | |
| Taichung THSR Wuri | Taichung | Self construction | 138.9 | | | | Q3 | | | |
| Chingan Section | Tainan | Self construction | 19.84 | | | | Q3 | | | |
| Urban Renewal, Huaisheng Section | Taipei | Urban Renewal | 39.13 | | | | | | Q1 | |
| Urban Renewal, Taiyuan Road | Taipei | Urban Renewal | 82.94 | | | | | | | Q1 |



Finance



Consolidated Balance Sheet

| Consolidated Balance Sheet | | | | | Unit: NT1,000 |
|--|-----------|-----------|-----------|-----------|---------------|
| Item | 2017 | 2018 | 2019 | 2020 | 2021 Q3 |
| Current assets | 5,588,134 | 4,990,988 | 4,985,390 | 8,433,839 | 17,044,222 |
| Property, plant and equipment | 123,141 | 120,413 | 118,586 | 117,874 | 119,223 |
| Intangible assets | -- | -- | -- | -- | 11,410 |
| Other assets | 27,969 | 26,991 | 45,753 | 79,153 | 56,181 |
| Total assets | 5,739,244 | 5,138,392 | 5,149,729 | 8,630,866 | 17,231,036 |
| Current liabilities | 1,588,711 | 983,792 | 1,792,993 | 2,220,003 | 4,809,962 |
| Non-Current liabilities | 687,709 | 742,686 | 12,328 | 10,305 | 3,755,992 |
| Total liabilities | 2,276,420 | 1,726,478 | 1,778,246 | 2,230,308 | 8,565,954 |
| Equity attributable to owner of the parent company | 3,208,469 | 3,244,403 | 3,113,038 | 6,148,136 | 8,416,447 |
| Capital stock | 2,707,525 | 2,707,525 | 2,707,525 | 5,207,525 | 7,207,525 |
| Capital reserve | 11,070 | 11,381 | 9,141 | 658,613 | 1,018,613 |
| Retained earnings | 525,829 | 477,355 | 400,161 | 281,438 | 189,426 |
| Other equity | -- | (5,322) | (3,789) | 560 | 883 |
| Treasury stock | (35,955) | (27,761) | -- | -- | -- |
| Non-controlling interests | 254,355 | 248,736 | 258,445 | 252,422 | 248,635 |
| Total equity | 3,462,824 | 3,411,914 | 3,371,483 | 6,400,558 | 8,665,082 |



Consolidated Income Statement

| Consolidated Income Statement | | | | | Unit: NT1,000 |
|---|-----------|-----------|----------|----------|---------------|
| Item | 2017 | 2018 | 2019 | 2020 | 2021 Q3 |
| Operating income | 69,225 | 1,212,121 | 10,170 | 87,377 | 6,422 |
| Gross profit/loss | 11,402 | 198,053 | 8,265 | 25,427 | 6,422 |
| Operating profit/loss | (107,165) | 68,178 | (67,951) | (63,943) | (49,572) |
| Non-operating income and expense | (9,881) | (33,514) | (5,898) | (30,717) | (43,912) |
| Net profit(loss) before tax | (117,046) | 34,664 | (73,849) | (94,660) | (93,484) |
| Net profit(loss) of continuing operations in the current period | (122,409) | 20,066 | (75,294) | (95,668) | (94,430) |
| Loss of discontinued operations | 2 | (577) | 3,003 | 1,097 | (1,046) |
| Net loss of current period | (122,407) | 19,489 | (72,291) | (94,571) | (95,476) |
| Net profit/loss attributable to owner of the parent company | (114,220) | 26,874 | (68,696) | (89,645) | (90,643) |
| Net profit/loss attributable to non-controlling interest | (8,189) | (6,808) | (6,598) | (6,023) | (3,787) |
| Total comprehensive profit/loss attributable to owner of the parent company | (114,218) | 26,301 | (65,696) | (88,548) | (91,689) |
| Total comprehensive income attributable to non-controlling interest | (8,189) | (6,812) | (6,595) | (6,023) | (3,787) |



Financial Data

Unit : New Taiwan Dollar 1,000

|  Item | 2017 | 2018 | 2019 | 2020 | 2021Q3 |
|--|--------|-------|--------|--------|--------|
| Net worth per share | 11.97 | 12.05 | 11.50 | 11.81 | 11.68 |
| Earnings per share | (0.43) | 0.10 | (0.25) | (0.32) | (0.17) |
| Cash dividend | - | 0.30 | 0.10 | - | |





**Thank you for your
support and care behind**

`http://www.delpha.com.tw`



Q & A